



Consolidated Financial Results for the Six Months Ended June 30, 2025 [Under Japanese GAAP]

August 13, 2025

Company name: CareNet, Inc.

Securities code: 2150

Representative: Katsuhiro Fujii, President

Contact: Kanji Fujii, Representative Director and CFO

Scheduled date for filing semi-annual securities report:

August 14, 2025

Stock exchange listing: Tokyo Stock Exchange

URL: <https://www.carennet.co.jp>

Phone: +81-3-5214-5800

Scheduled date for commencing dividend payments: —

Preparation of supplementary material on financial results: None

Holding of financial results briefing: Yes (for analysts)

(Amounts of less than one million yen are truncated.)

1. Consolidated financial results for the six months ended June 30, 2025 (January 1, 2025 to June 30, 2025)

(1) Consolidated operating results

(% indicates year-over-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Six months ended June 30, 2025	5,737	11.4	1,317	33.6	1,184	20.3	825	48.2
Six months ended June 30, 2024	5,149	2.7	986	(25.2)	983	(26.4)	557	(35.2)

(Note) Comprehensive income: Six months ended June 30, 2025:

814 million yen [22.9%]

Six months ended June 30, 2024:

662 million yen [(21.9)%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended June 30, 2025	19.28	—
Six months ended June 30, 2024	12.50	—

(Note) Diluted earnings per share is not stated as there are no dilutive shares.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of June 30, 2025	13,277	10,621	78.5	248.73
As of December 31, 2024	14,113	11,329	79.0	256.96

(Reference) Equity:

As of June 30, 2025:

10,423 million yen

As of December 31, 2024:

11,143 million yen

2. Dividends

	Annual dividends				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2024	—	0.00	—	12.00	12.00
Fiscal year ending December 31, 2025	—	0.00			
Fiscal year ending December 31, 2025 (forecast)			—	0.00	0.00

(Note) Revision to the most recently announced dividend forecast: Yes

3. Consolidated financial results forecast for the fiscal year ending December 31, 2025 (January 1, 2025 to December 31, 2025) (% indicates year-over-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	12,500	11.8	2,500	5.9	2,370	0.1	1,500	31.6	33.94

(Note) Revision to the most recently announced financial results forecast: None

* Notes

(1) Significant changes in the scope of consolidation during the current period: None

(2) Accounting treatments adopted specially for the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatements

1) Changes in accounting policies due to application of new or revised accounting standards: Yes

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatements: None

(Note) Please refer to “2. Semi-annual consolidated financial statements and major notes, (4) Notes to semi-annual consolidated financial statements, (Changes in accounting policies), (Changes in accounting estimates), and (Retrospective restatements)” on page 8 of the attached materials of the Japanese version for details.

(4) Number of shares of common stock issued

- 1) Number of shares issued at the end of the period (including treasury stock)
- 2) Number of shares of treasury stock at the end of the period
- 3) Average number of shares outstanding during the period

As of June 30, 2025	46,872,000 shares	As of December 31, 2024	46,872,000 shares
As of June 30, 2025	4,963,932 shares	As of December 31, 2024	3,505,802 shares
Six months ended June 30, 2025	42,810,520 shares	Six months ended June 30, 2024	44,554,395 shares

(Note) The Company’s shares held by the “Board Benefit Trust (BBT)” and the “Board Benefit Trust (J-ESOP)” are included in the treasury stock deducted in the calculation of the average number of shares outstanding during the period.

* Japanese-language originals of the semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Explanation on appropriate use of financial results forecasts and other matters of note

1. Financial results forecasts and other forward-looking statements provided in these materials are estimated based on information available to the Company as of the date of publication. Actual financial results may differ from these forecasts owing to changes in future economic conditions and other factors.

2. Semi-annual financial statements and major notes

(1) Semi-annual consolidated balance sheets

(Thousand yen)

	Previous fiscal year (As of December 31, 2024)	Six months under review (As of June 30, 2025)
Assets		
Current assets		
Cash and deposits	7,360,989	7,310,178
Accounts receivable – trade, and contract assets	2,586,693	2,101,929
Electronically recorded monetary claims - operating	6,325	13,398
Inventories	19,368	19,871
Prepaid expenses	361,824	317,295
Other	135,208	101,919
Allowance for doubtful accounts	(5,700)	(5,700)
Total current assets	10,464,710	9,858,891
Non-current assets		
Property, plant and equipment	194,947	209,776
Intangible assets		
Goodwill	619,525	574,460
Other	91,184	104,376
Total intangible assets	710,709	678,836
Investments and other assets	2,742,659	2,529,555
Total non-current assets	3,648,316	3,418,168
Total assets	14,113,026	13,277,059

(Thousand yen)

	Previous fiscal year (As of December 31, 2024)	Six months under review (As of June 30, 2025)
Liabilities		
Current liabilities		
Accounts payable – trade	152,597	127,297
Current portion of long-term borrowings	31,148	29,424
Income taxes payable	465,563	441,000
Advances received	120,044	222,325
Provision for point card certificates	921,824	880,362
Other	827,021	678,252
Total current liabilities	2,518,198	2,378,661
Non-current liabilities		
Long-term borrowings	99,872	82,992
Retirement benefit liability	18,474	21,662
Asset retirement obligations	51,963	51,932
Provision for share awards for directors (and other officers)	81,270	92,106
Other	13,569	28,315
Total non-current liabilities	265,148	277,008
Total liabilities	2,783,347	2,655,669
Net assets		
Shareholders' equity		
Share capital	2,405,636	2,405,636
Capital surplus	3,138,641	3,138,641
Retained earnings	7,087,285	7,387,817
Treasury shares	(1,507,632)	(2,505,649)
Total shareholders' equity	11,123,931	10,426,446
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	19,334	(2,550)
Total accumulated other comprehensive income	19,334	(2,550)
Share acquisition rights	0	0
Non-controlling interests	186,413	197,493
Total net assets	11,329,679	10,621,390
Total liabilities and net assets	14,113,026	13,277,059

(2) Semi-annual consolidated statements of income and comprehensive income
(Semi-annual consolidated statements of income)

(Thousand yen)

	Previous six month period (January 1, 2024 to June 30, 2024)	Six months under review (January 1, 2025 to June 30, 2025)
Net sales	5,149,632	5,737,532
Cost of sales	2,063,897	2,219,245
Gross profit	3,085,734	3,518,286
Selling, general and administrative expenses	2,099,523	2,200,871
Operating profit	986,211	1,317,415
Non-operating income		
Interest income	2,095	4,740
Dividend income	27	27
Insurance fee income	—	8,850
Foreign exchange gains	16,913	—
Miscellaneous income	2,360	7,560
Total non-operating income	21,396	21,178
Non-operating expenses		
Interest expenses	291	681
Share of loss of entities accounted for using equity method	11,470	43,186
Foreign exchange losses	—	11,978
Loss on retirement of non-current assets	—	6,968
Loss on sale of investment securities	8,000	—
Loss on investments in investment partnerships	83	85,470
Consumption tax adjustments	2,000	2,099
Commission for purchase of treasury shares	—	2,993
Miscellaneous loss	1,854	1,166
Total non-operating expenses	23,700	154,545
Ordinary profit	983,906	1,184,047
Extraordinary income		
Gain on sale of investment securities	—	73,680
Total extraordinary income	—	73,680
Extraordinary losses		
Loss on valuation of investment securities	48,018	—
Total extraordinary losses	48,018	—
Profit before income taxes	935,888	1,257,727
Income taxes – current	332,195	409,331
Income taxes – deferred	22,863	11,874
Total income taxes	355,059	421,205
Profit	580,828	836,521
Profit attributable to non-controlling interests	23,806	11,080
Profit attributable to owners of parent	557,021	825,441

(Semi-annual consolidated statements of comprehensive income)

(Thousand yen)

	Previous six month period (January 1, 2024 to June 30, 2024)	Six months under review (January 1, 2025 to June 30, 2025)
Profit	580,828	836,521
Other comprehensive income		
Valuation difference on available-for-sale securities	81,781	(21,884)
Total other comprehensive income	81,781	(21,884)
Comprehensive income	662,609	814,637
Comprehensive income attributable to:		
Owners of parent	638,803	803,557
Non-controlling interests	23,806	11,080

(3) Semi-annual consolidated statements of cash flows

(Thousand yen)

	Previous six month period (January 1, 2024 to June 30, 2024)	Six months under review (January 1, 2025 to June 30, 2025)
Cash flows from operating activities		
Profit before income taxes	935,888	1,257,727
Share of loss (profit) of entities accounted for using equity method	11,470	43,186
Depreciation	39,917	43,943
Amortization of goodwill	93,759	69,040
Share-based compensation expenses	58,575	108,339
Interest and dividend income	(2,122)	(4,767)
Interest expenses	291	681
Foreign exchange losses (gains)	(16,950)	11,962
Increase (decrease) in provision for point card certificates	(9,872)	(41,461)
Increase (decrease) in provision for share awards for directors (and other officers)	10,836	10,836
Increase (decrease) in provision for share awards for employees	(8,265)	—
Increase (decrease) in retirement benefit liability	1,690	3,187
Loss (gain) on sale of investment securities	8,000	(73,680)
Loss (gain) on investments in investment partnerships	83	85,470
Loss (gain) on valuation of investment securities	48,018	—
Decrease (increase) in trade receivables	785,488	477,690
Decrease (increase) in inventories	(6,014)	(502)
Increase (decrease) in trade payables	(89,524)	(25,300)
Increase (decrease) in accounts payable – other	(217,058)	(192,410)
Increase (decrease) in accrued consumption taxes	(31,906)	34,918
Increase (decrease) in accrued expenses	(1,941)	(2,531)
Increase (decrease) in advances received	(3,060)	102,280
Other	75,891	32,216
Subtotal	1,683,193	1,940,829
Interest and dividend income received	2,490	3,837
Interest paid	(291)	(681)
Income taxes refund (paid)	(376,759)	(433,168)
Net cash provided by (used in) operating activities	1,308,633	1,510,816

	(Thousand yen)	
	Previous six month period (January 1, 2024 to June 30, 2024)	Six months under review (January 1, 2025 to June 30, 2025)
Cash flows from investing activities		
Purchase of investment securities	(14,000)	—
Proceeds from sale of investment securities	7,000	100,380
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	9,668	—
Purchase of shares of associates accounted for using equity method	(650,000)	—
Proceeds from collection of loans receivable	30,000	—
Payments of guarantee deposits	—	(2,592)
Purchase of property, plant and equipment	(11,390)	(32,926)
Purchase of intangible assets	(42,604)	(31,172)
Payments for acquisition of businesses	(33,636)	(35,083)
Other	(3,254)	2,194
Net cash provided by (used in) investing activities	(708,217)	798
Cash flows from financing activities		
Repayments of long-term borrowings	(12,768)	(18,604)
Repayments of lease liabilities	(1,404)	(6,601)
Purchase of treasury shares	—	(1,001,010)
Dividends paid	(536,796)	(522,748)
Net cash provided by (used in) financing activities	(550,969)	(1,548,964)
Effect of exchange rate change on cash and cash equivalents	8,652	(5,440)
Net increase (decrease) in cash and cash equivalents	58,099	(42,789)
Cash and cash equivalents at beginning of period	8,672,022	7,166,081
Cash and cash equivalents at end of period	8,730,122	7,123,292